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INITIATIVE ON  
Fragility, Conflict,  
and Migration

# Climate, Peace and Security Workshop Ethiopia – Three Horizons Framework

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# Understanding the Three Horizons Framework – Day 1

The **Three Horizons Framework** is a strategic participatory tool that will help us navigate complex transitions (transformative changes) by **thinking across three-time horizons**:

- 1. Horizon One (H1): The Present** – This “business as usual” scenario represents existing structures, institutions, and processes of collaboration **to address climate-related security risks**. (1 hour)
- 2. Horizon Three (H3): The Future Vision** – This is the ideal long-term future scenario, where innovations and transformations have created a new system that **better addresses challenges** and fosters climate resilience. (1 hour)



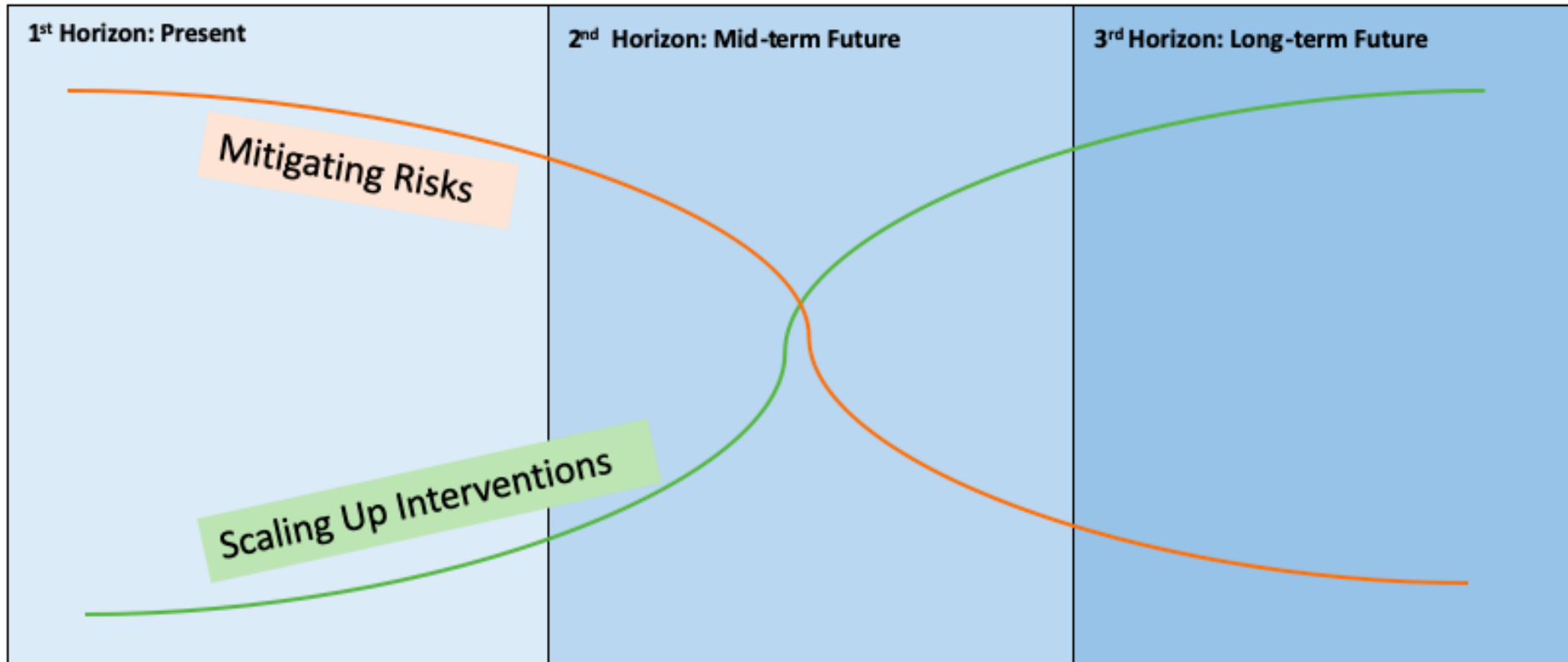
# Understanding the Three Horizons Framework – Day 2

- **Horizon Two (H2): The Transition** – This is the bridge between the present and the future. It is where existing **seeds of change, new ideas, strategies, and innovations** emerge to help **move from the current state (H1) to the envisioned future (H3)**. (1 hour)

## Conclusion of the Three Horizons Exercise

- Identifying a rapporteur within each group
- 10 minutes per group
- 30 minutes discussion on the next steps

# Three Horizons Approach



**Current Processes to address  
Climate, Peace and Security Risks**

**Pathways towards a  
Common Agenda for  
Climate, Peace and Security**

**Envisioned Developments  
within Policy, Programming,  
Finance and Research**



# Creation of Groups

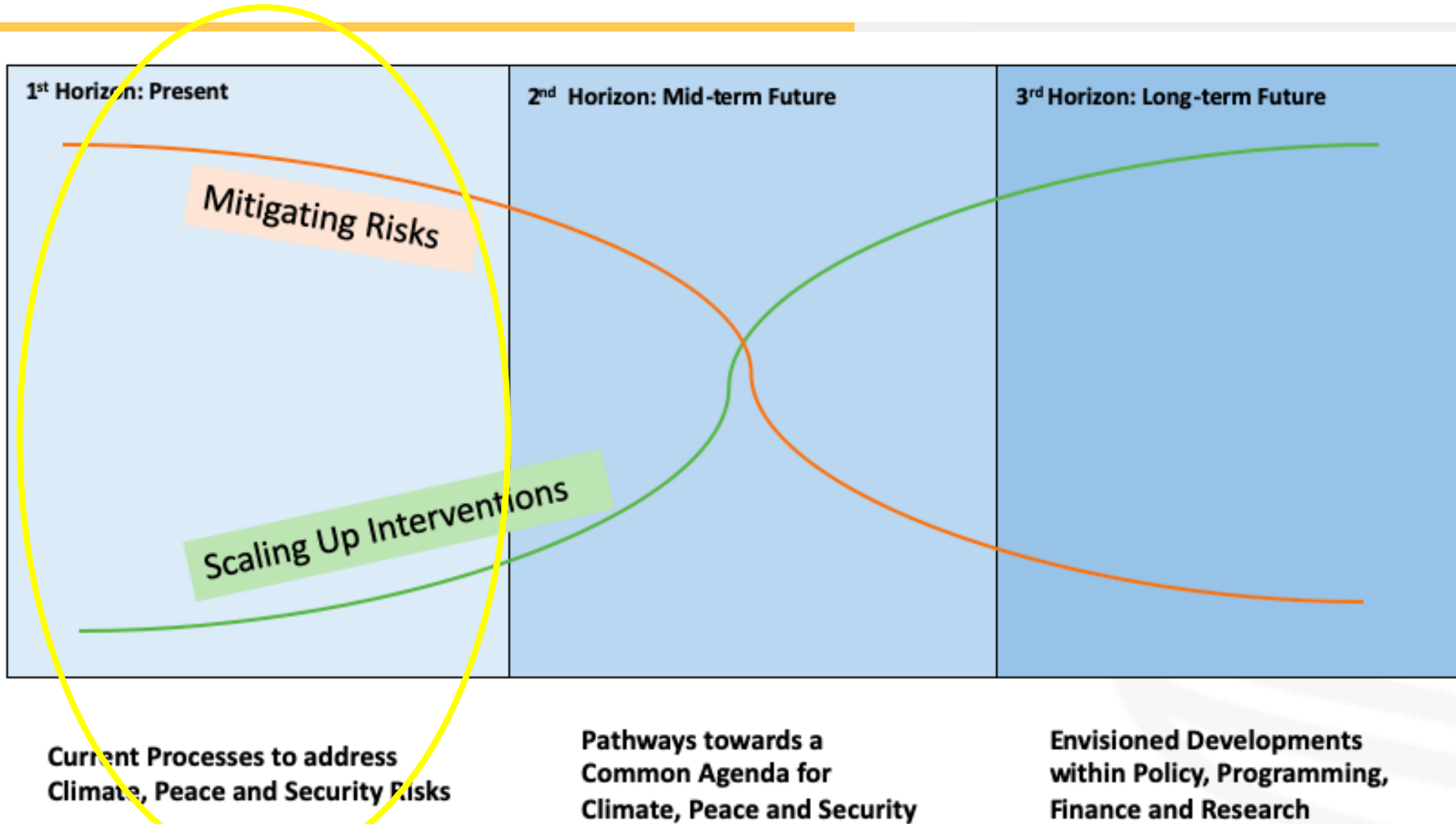
- Please count in order from 1 to 3 to be randomly assigned to a group.
- Before starting the exercise, each group should spend around 10 minutes discussing the climate-related security risk that they feel needs to be prioritized.
- Guiding questions will be projected on the screen to enhance consistency among groups.

# 1st Horizon: The present

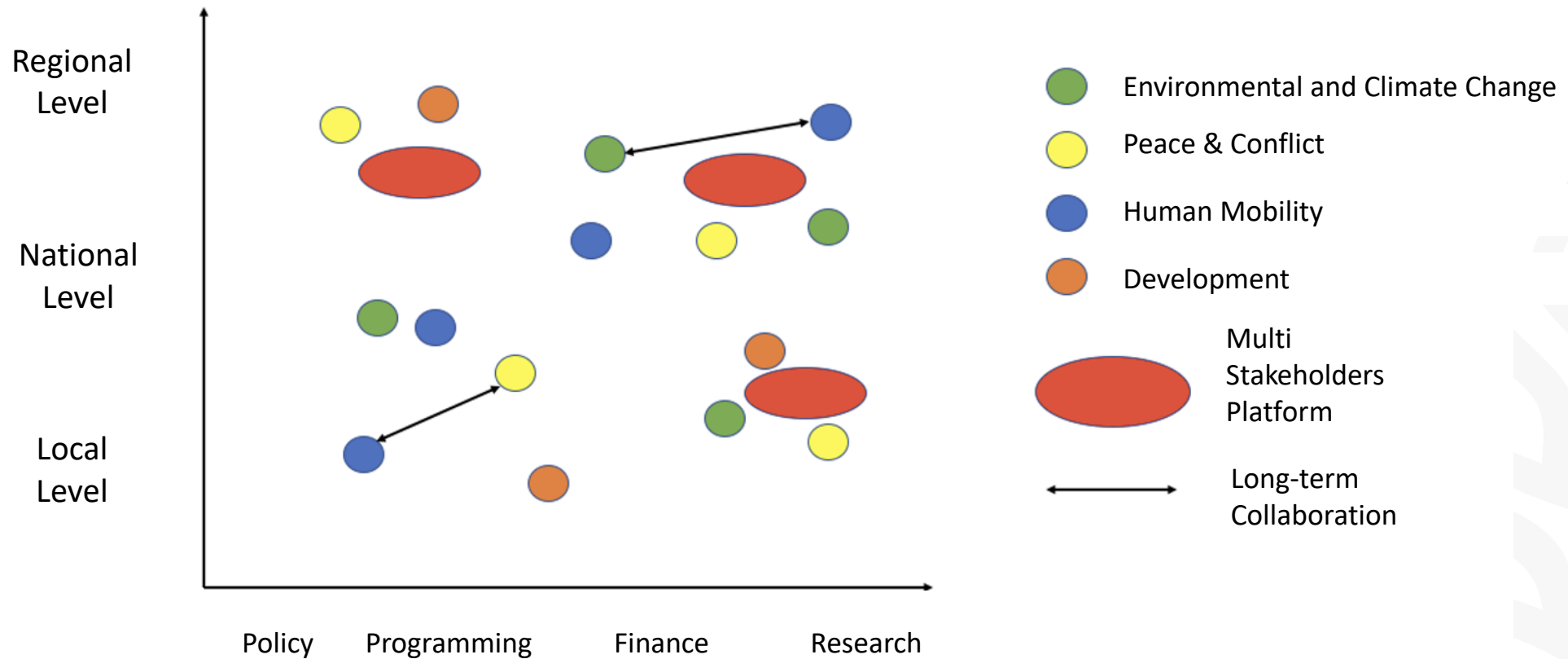
Stakeholder and process mapping



# Horizon 1



# Mapping stakeholders and processes



# Step 1 – Stakeholders mapping

- *What actors or stakeholders do you see as important in the work around the climate, peace, and security nexus?*
- *Under which broader topic (Environment & Climate Change / Peace & Conflict / Human Mobility / Development) would you see the actors engaging as their main contribution towards the CPS Nexus?*
- *What field (policy, programming, finance, research) does this actor work mostly in?*
- *In which geographical scale (regional/national/district) does this actor mostly operate?*

**Duration:** 30 minutes

## Step 2 – Process of collaborations

- *Are there any places of engagement or multi-stakeholder platforms in place where different actors are meeting and exchanging around topics related to climate, peace and security?*
- *Do you know of any long-term collaborations that exist between the actors mentioned here around topics/initiatives related to climate, peace, and security?*
- *What instruments, frameworks, bodies, mechanisms or tools do you use to influence the system, that is, to execute your mandate or objectives?*
- *What policies and legal instruments exist to deal with the risks of climate insecurity?*

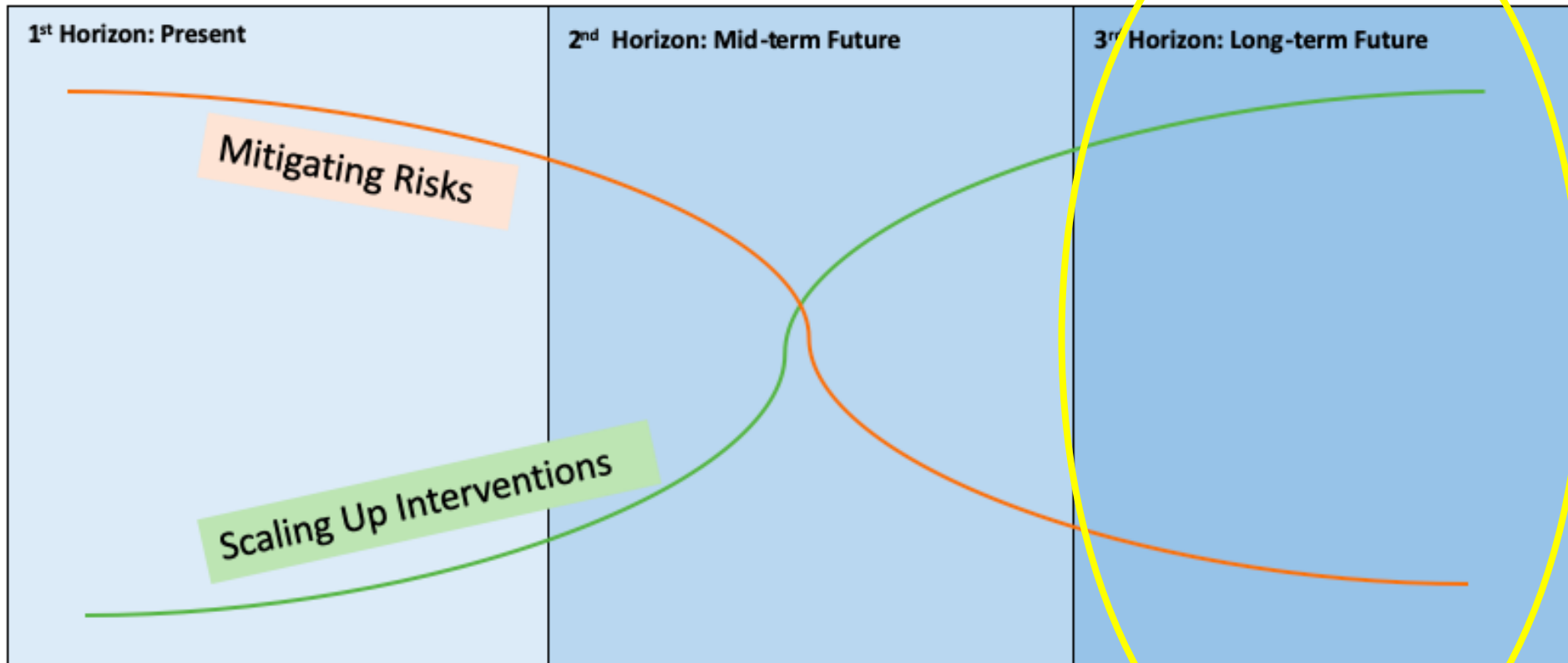
**Duration:** 30 minutes

# Horizon 3: long-term future

Envisioning a Framework for Climate, Peace and Security



# Horizon 3



**Current Processes to address  
Climate, Peace and Security Risks**

**Pathways towards a  
Common Agenda for  
Climate, Peace and Security**

**Envisioned Developments  
within Policy, Programming,  
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# Step 1 – Future exposure in 10 years

- *What will Ethiopia's exposure to climate change look like 10 years from now?*
- *How do you see the impact of climate affecting livelihoods and society?*
- *How will this exposure impact the peace and security environment?*

**Duration:** 15 minutes

# Envisioning the desired future

If the negative effects of climate change on human security are to be mitigated, the following needs to take place:

- **Policy:** Policy effectively **prevents and manages the negative impacts of climate change** on livelihoods, food and water security, and social cohesion, while also **building on new opportunities to enhance climate change adaptation/mitigation**, all while ensuring sustainable use of natural resources.
- **Programming:** Programming by government, humanitarian or development agencies, and civil society and community-based organizations effectively **responds to emerging and unexpected climate change impacts**, to **mitigate effects on the most vulnerable communities and ecosystems**.
- **Finance:** Financial mechanisms provide **sustained and reliable funding to interventions and initiatives** (social security, infrastructure, disaster management, agriculture/pastoral development, manufacturing, etc) that support **climate change mitigation and adaptation efforts at national and local levels**.
- **Research:** Research **fills in gaps in data and evidence** to provide guidance on how policy, programming, and financial instruments can be **designed and implemented for maximum impact**.

# Step 2 - Key Developments for an Ideal Future

From your perspective, what developments need to happen to effectively respond to the compounding effects of climate on insecurity dynamics? Who are the stakeholders that are involved in these processes?

- *Policy: What would a good policy and programmatic framework that can effectively prevent and manage climate-related peace and security risks look like?*
- *Programming: What programming (including mechanisms to coordinate and implement) will be underway to develop co-benefits for climate resilience and social cohesion?*
- *Finance: What finance allocations have effectively supported affected populations and strengthened climate security responses?*
- *Research: How is research informing policy and programming on climate-related risks and social cohesion?*

**Duration:** 30 minutes

# Step 3 - Effects of the Developments

Looking at the key developments we identified within each of the fields, what effect do you foresee on the future state? (one for each field).

- *How are they affecting the resilience of communities towards climate impacts?*
- *How does it strengthen social cohesion within the society?*
- *How does it contribute to cooperation and collaboration among the stakeholders?*
- *How are mechanisms responding to the immediate and gradual risks of climate and insecurity?*

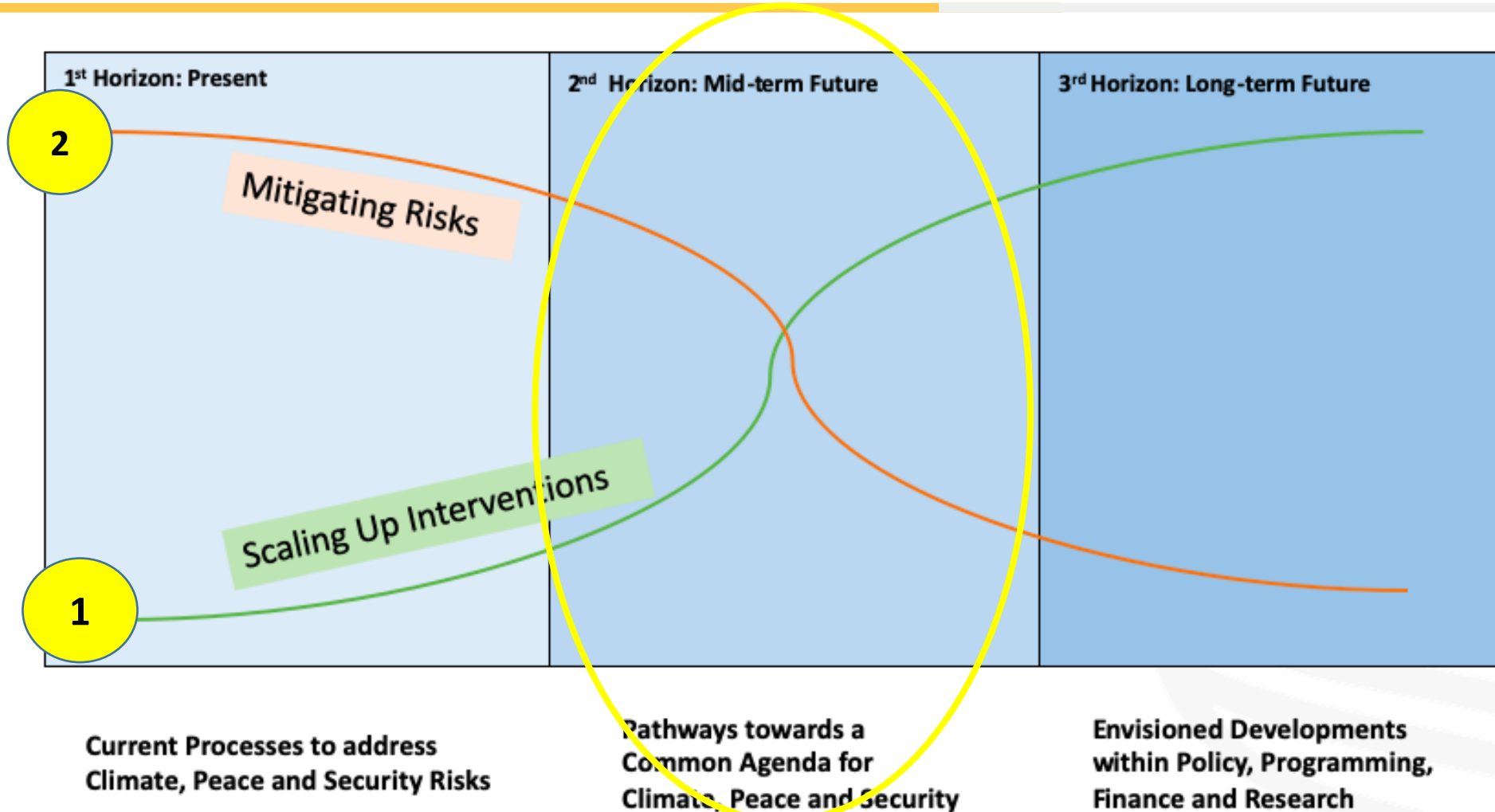
**Duration:** 15 minutes

# Horizon 2: mid-term future

Pathways towards a Common Agenda



# Horizon 2



# Step1 - Scaling up opportunities

- *What (existing and not existing) processes within policy, programming, finance and research do you see as an opportunity to achieve the development envisioned under the Third Horizon?*
- *What processes would need to happen to build up on the identified opportunities to get towards our defined development? What are the concrete steps and milestones for these processes?*
- *Who are the actors needed to drive this process?*

**Duration:** 30 minutes



# Step 2 – Identifying and Mitigating Challenges

- *What current challenges do you see in relation to processes of policies, programming, finance and research that are inhibiting the developments of Third Horizon?*
- *What needs to be done to address these challenges and close the gaps towards the envisioned development? What are key steps, concrete action and milestones on the way?*
- *Which actors are needed to address this challenge?*
- *What are some potential challenges that you see could pose difficulties to this process? What can we do to mitigate those?*

**Duration:** 30 minutes

# Feedback from working groups

- Identifying a rapporteur within each group
- 10 minutes per group
- 15 minutes discussion on the next steps

**Duration: 45 minutes**





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# Thank you for your participation

