

Action Planning to Enhance Budget Openness and Investment in Human Capital and a Green Recovery

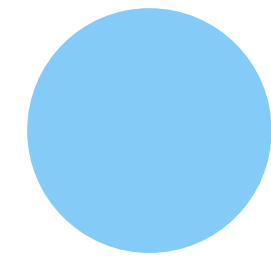
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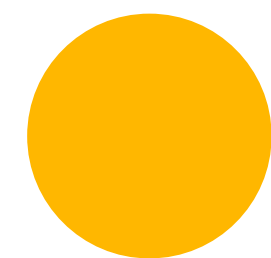
INFF Action Plans – for what?

- **Development Finance Assessments** are one-off studies that identify financing opportunities – public and private, domestic and external
- **Developing and operationalising Integrated National Financing Frameworks** to finance national development priorities and SDGs
- **Better transparency and accountability practices and stronger PFM systems:**
 - Enable governments to mobilize more resources
 - Improve the efficiency and effectiveness of government spending
 - Ultimately underpin progress toward the SDGs
- **INFF National Action Plans** create the link between INFFs, open budgets, PFM reforms and development outcomes

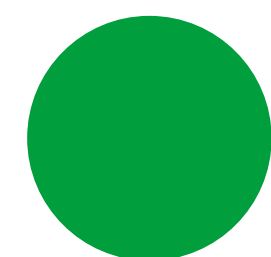
Which type of reforms?



Financing Reforms: Tax, debt, unlocking private capital, local finance, etc.



Open Budget Reforms: Increasing transparency, participation, and accountability of expenditure, revenue, and debt.



Public Financial Management Reforms: IFMIS, chart of account, PBB, fiscal decentralization, MTEF, etc.

INFF Short-Term Action Plans: PFM Reform

PFM Reform:

Strengthening link between sector policy planning and budgeting to improve allocative efficiency to achieve value for money in public expenditure

Action <i>What steps/activities are required to achieve this goal?</i>	Who <i>Who is responsible for each action?</i>	Timeframe <i>When will each action occur? And how long will it take?</i>	Resources Required <i>What resources/support is required for each action?</i>
Review and improve comprehensiveness of the programme-based budget - Enhance link between planning and budget functions of government - Strengthen presentation of estimates by programme and functional classification systems - Present expenditure estimates for a multi-year period - Present expenditures for the previous year	<ul style="list-style-type: none"> - Ministry of Finance, (Ministry of Planning), Sector Ministries, President/PM office - Ministry of Finance, Sector Ministries - Ministry of Finance, Sector Ministries - Ministry of Finance, Sector Ministries 	Jan- Dec 2023 Jan-Dec 2023 Jan-Dec 2023	Budget for venue, teas and lunch during working session to discuss process and content of the review. Budget for sensitization workshop for MDAs
Revise the chart of accounts (CoA) to reflect the new programme structure -Solicit inputs from sector ministries to better reflect the realities of sectors -Seek TA from the PFM donors to support the revision of chart of accounts in line with GFS/ other international standards if needed	<ul style="list-style-type: none"> - Ministry of Finance, (Ministry of Planning), Sector Ministries, - Ministry of Finance, (Ministry of Planning), PFM donors 	<ul style="list-style-type: none"> - Oct- Dec 2023 - April 2023- June 2024 	Budget for venue, teas and lunch during working session to discuss process and content of the review.

INFF Short-Term Action Plans: Open Budgets Reform

Open Budget Reform: Increase the comprehensiveness of expenditure information included in the annual budget proposal			
Action <i>What steps/activities are required to achieve this goal?</i>	Who <i>Who is responsible for each action?</i>	Timeframe <i>When will each action occur? And how long will it take?</i>	Resources Required <i>What resources/support is required for each action?</i>
Secure buy-in from appropriate level within the MOF to establish the political will	Representatives at INFF & Open Budgets Workshop	Must begin with enough time to accomplish all actions before budget proposal is finalized; should take no more than 2 weeks	May need to draw in UNDP, UNICEF, UN RCO, IBP, or other partners into conversation to help generate buy-in.
Convene working group drawing on relevant teams within the MOF	Director of Budget	Should take no more than 2 weeks	The political will established in the prior action will be critical to ensure active participation from all teams.
Review assessments like the Open Budget Survey and PEFA to identify gaps in information	Working group	Should take no more than 3 months	Technical support from UN, IBP, civil society, and/or others.
Identify who holds the information and what can be done to include the information in the next budget proposal.	Working group; other staff from MOF; staff from other Ministries	Should take no more than 2 weeks	Technical support from UN, IBP, and/or others.
Include the information in the next budget proposal!	Budget team & working group	During the preparation and finalization of the next annual budget proposal	Technical support from UN, IBP, civil society, and/or others.

INFF Short-Term Action Plans: Financing Reform for SDGs

Financing Reforms for SDGs:

Considering all finance options for the SDGs including: Tax, debt instruments, unlocking private capital, diaspora investment, local finance, etc.

Action <i>What steps/activities are required to achieve this goal?</i>	Who <i>Who is responsible for each action?</i>	Timeframe <i>When will each action occur? And how long will it take?</i>	Resources Required <i>What resources/support is required for each action?</i>
Review tax expenditure to determine SDG alignment	Revenue Authority, Ministry of Finance	1 month time to get	Methodology and technical assistance
Scope potential for Sovereign SDG bonds	Ministry of Finance, Line Ministries Development Finance Institutions, Banks	1 month time to get	Technical assistance and facilitate convenings
Develop SDG aligned project pipeline for international investors	Ministry of Finance and planning, sector ministries, Investment Promotion Agency	3 months to get	Methodology and limited financial resources
..... Conduct Feasibility Study for diaspora investment instruments (national/local) Ministry of Finance and planning, Central Bank, Investment Promotion Agency 3 months to get Methodology and technical assistance
..... Review regulatory framework for borrowing of local governments – Municipal bonds Ministry of Finance, Local level authorities 3 months to get	Methodology and technical assistance

Instructions

1

Work with your country teams
(government, civil society, UN)

3

Deep dive as to how to achieve each goal
– actions (what, who, when, resources –
including from partners)

5

Implement!

2

Identify at least one realistic goal in for each of the three areas: (i) Financing reforms; (ii) Open Budgets and (iii) PFM reforms

4

Review and validate the draft action plan when
returning home – and submit final document

Thank you.

